

1. What was / has been your occupation before entering politics?

Royal Canadian Mounted Police. 28 years. Served in British Columbia and Ontario. Including SERT (Special Emergency Response Team) Canada's national counter-terrorist team.

2. Do you live in the riding and, if so, how long has it been your home?

Yes. 33 years. 1972-1980 (High School, Queens University) Joined RCMP. 1994-Present. Born in Montréal.

3. What is your main involvement with your community outside of work (volunteer activities, etc.)?

- a. Former Conservative Party of Canada candidate (2015)
- b. Supporter of SAVE OUR PRISON FARMS
- c. Organizer, "Yes! Kingston" ranked ballot campaign (2018)
- d. Former Board Member of National Association of Federal Retirees (NAFR).

4. In your life what event, or book, or speech, or song or even TV show has made the biggest impression on you and your political thinking? Why?

- a. SPEECH
- b. In his famous, "I've Been to the Mountaintop" Speech, the popular name of the last speech delivered by Martin Luther King Jr. on 3 April 1968 in Memphis – one day before his assassination – within it, he referred to The Parable of the Good Samaritan (Luke 10: 25-37), and in asked the important question, "And who is my neighbour?". Dr. King said:
- c. " – the first question that the Levite asked was, "If I stop to help this man, what will happen to me?" But then the Good Samaritan came by. And he reversed the question: "If I do not stop to help this man, what will happen to him? That's the question before you tonight." [courageous empathy]

5. What previous politician, (alive or dead, but no currently in politician) is a role model for you?

- a. Abraham LINCOLN
- b. (BOOK) | TEAM OF RIVALS: The Political Genius of Abraham Lincoln by Doris Kearns GOODWIN (2005)
- c. LINCOLN was an example of transformational leadership for at the gravest moment in American history, his temperament and absolute determination helped win a war, save the Union, and end slavery. He said: "Every man is said to have his peculiar ambition" – for me it can be found in Isaiah 6:8 it reads: "Here am I. Send me!" Public service is a calling – one must have a profound sense of empathy. "With public sentiment, nothing can fail, without it nothing can succeed." Leadership does not exist in a void; it is inseparably linked to the people. He was a contrarian, willing to face disapproval rather than abandon what he considered right.
- d. I believe: Every problem has a solution. In other words, I firmly believe that every issue

has its answer already within it.

6. What policy in your party's platform do you think matters most to the people in your riding?

a. Kingston has been a garrison town since its founding in 1673. Home of CFB Kingston and the Royal Military College of Canada, the military and veterans are issues that are deep-rooted with Kingstonians. For me, the military (and their families) and veterans are my heart issue. I wrote the national Veterans Platform. Without exaggeration, it is bold, comprehensive and truly historic. It corrects the injustice to Veterans where 3 classes are treated inequitably. We return to "One Veteran. One Standard." We will also enshrine in legislation our sacred commitment to those who serve and have served our country with a first in Canadian history, "Military Covenant". Fully endorsed by the Equitas Society.